

*The transition to EC motors and the  
opportunity for Wellington*

Wellington®

October 2010

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Company Overview

# Contents

- The market context
- Wellington's technology
  - High efficiency electric motors that cut electricity bills
- Commercial significance
- Questions

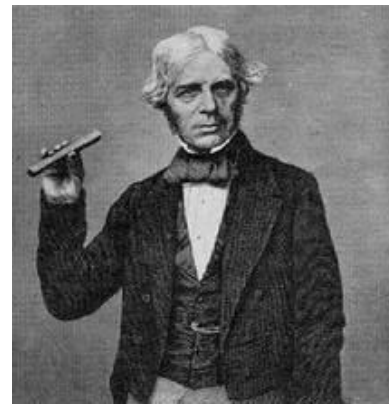
# Electric Motors – Why?

- Movement
  - Energy
- Old (old) tech
  - 19<sup>th</sup> century origins
- Everywhere
  - Fundamental to the growth and continued existence of modern society



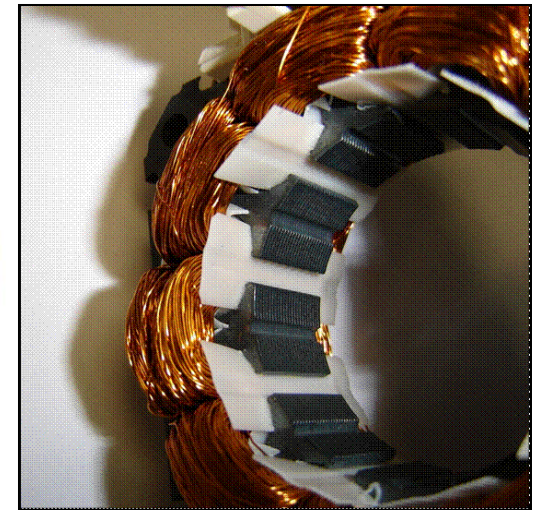
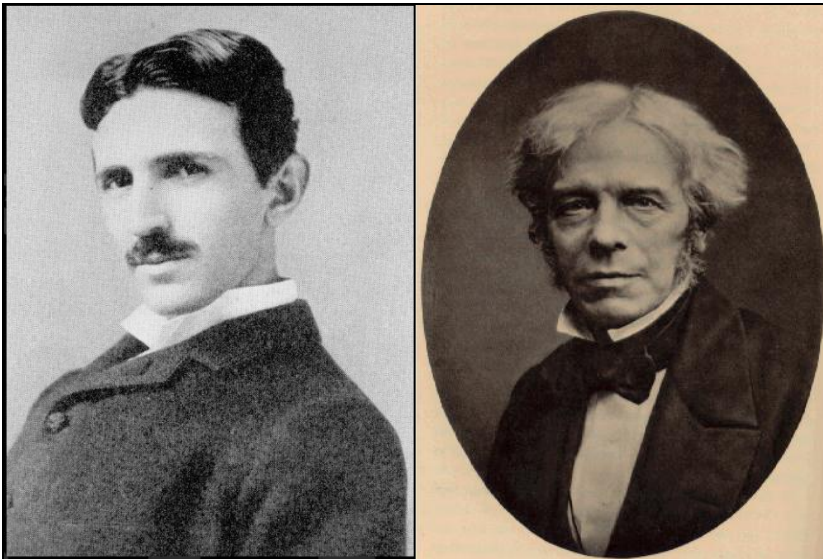
rotor ↘

stator →



# Electric motors are moving from 19<sup>th</sup> Century...

*Electric motors...  
...from 19<sup>th</sup> century genius*



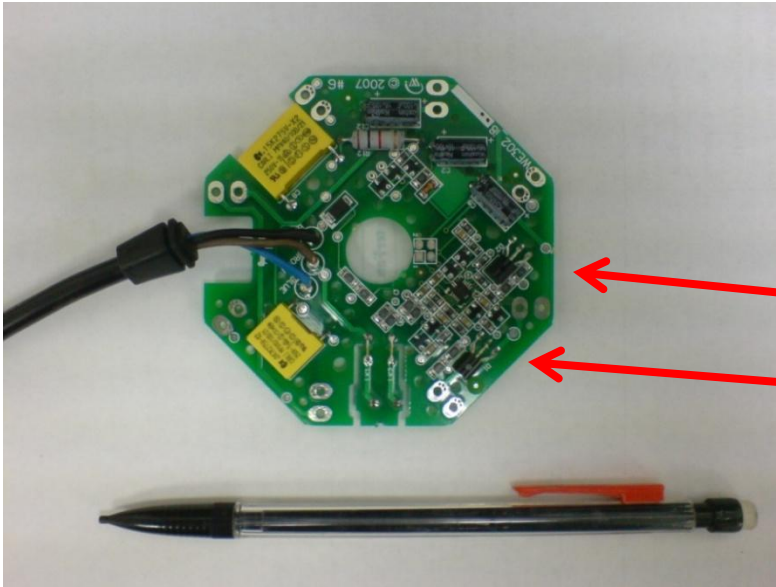
*Steel, copper*

*Casting, stamping*

*Metalworking*

# ..to 21<sup>st</sup> Century technologies

Wellington<sup>®</sup>



*Embedded intelligence*  
*Power electronics*  
*Advanced materials*

*Information  
Technology*

Wellington<sup>®</sup>

# The motor industry is not the first ...



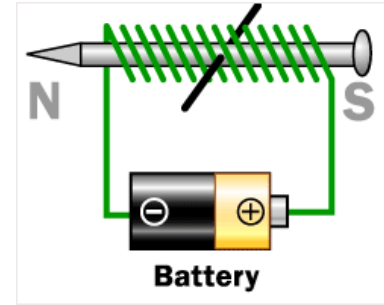


# Wellington's opportunity

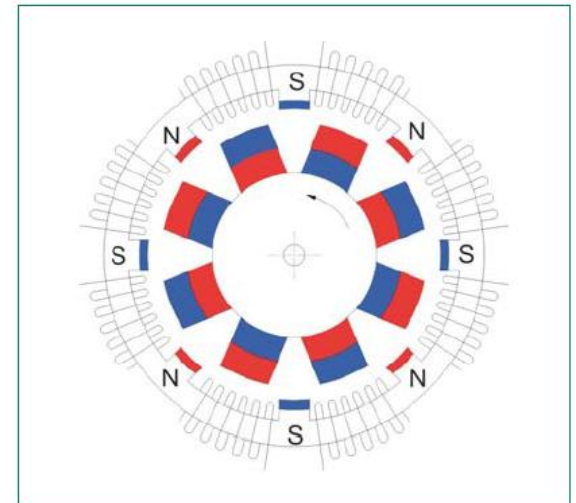
- The transition to 'EC' motors provides Wellington's market entry opportunity
  - Incumbent motor manufacturers lack electronics and software skills
  - Rustbelt: those with appropriate skills can find [far] more attractive places to work
- Wellington has a broad technology base of 'formal' IP and deep experience with EC motor/controller/software design
  - Wellington's focuses on fractional horsepower motors for air moving applications e.g. commercial refrigerators & air conditioning

# Electric motors 101...

- Opposites Attract – Likes Repel
- Rotating magnetic fields are what make electric motors ‘turn’
- The main difference amongst electric motors is how the rotation of the magnetic fields is achieved

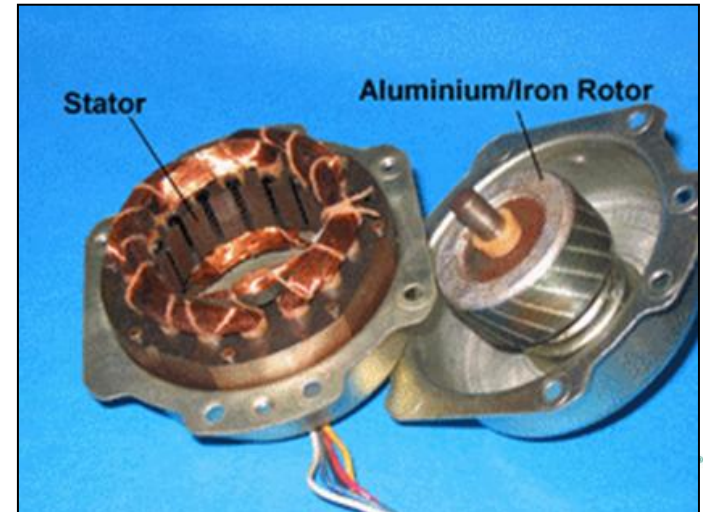
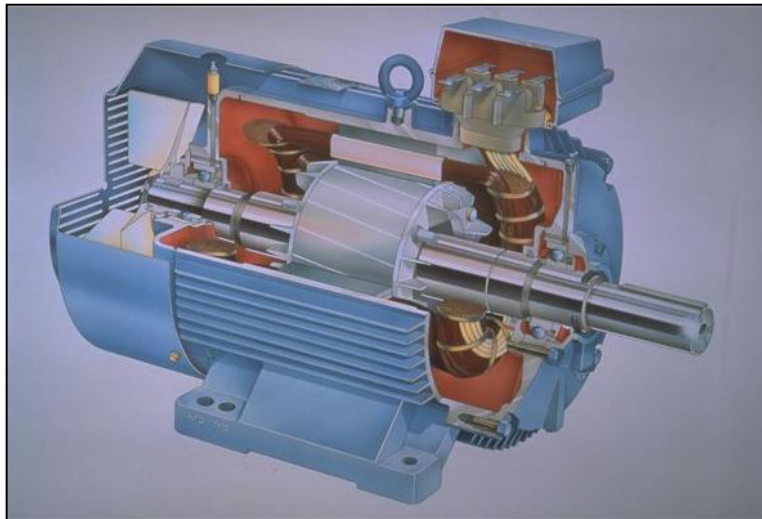


.....developed as a motor –  
the coils are software  
controlled electromagnets



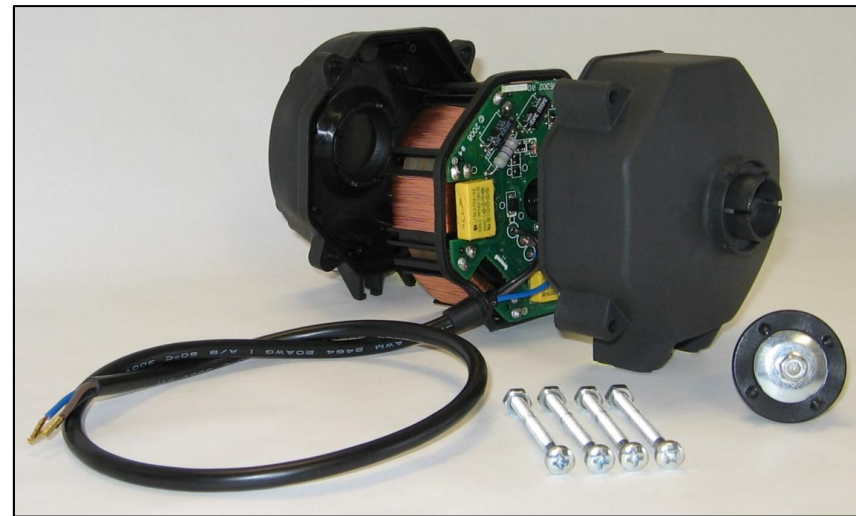
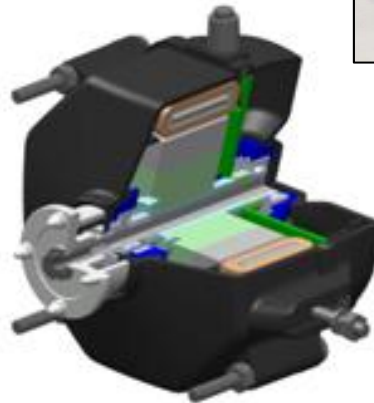
# The Induction Motor

- No electronics or magnets
  - Stator connects directly to AC supply
  - “Induced” rotor magnetic field
- Simple (in concept)



# An 'EC' motor

- Stator magnetic field under electronic [software] control
  - Power electronics
- Magnets on the rotor
- Cost challenges



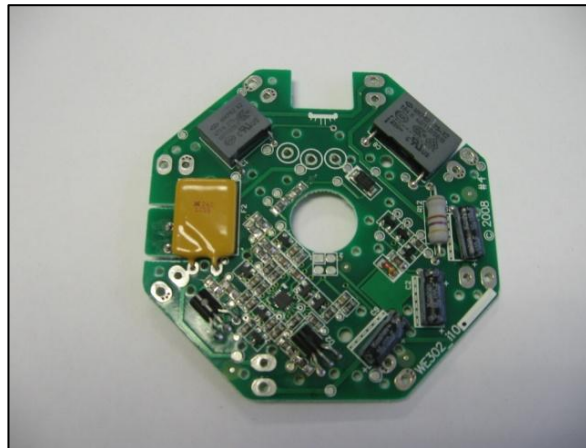
# After 100+ years, time for a change

- Energy efficiency in small sizes
  - Induction designs do not ‘scale down’ well and are inefficient at small sizes
- Material wastage
- Demand for variable speed and the improved application performance it brings
- Pervasive connectivity
  - Data
  - “Internet of Things”

# Wellington's technology

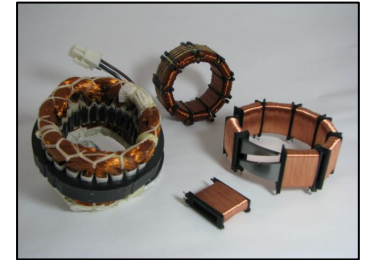
# Formal intellectual property

- Slotless, plastic motor designs
- Low part count, electronic controllers
  - Related software
- Manufacturing techniques

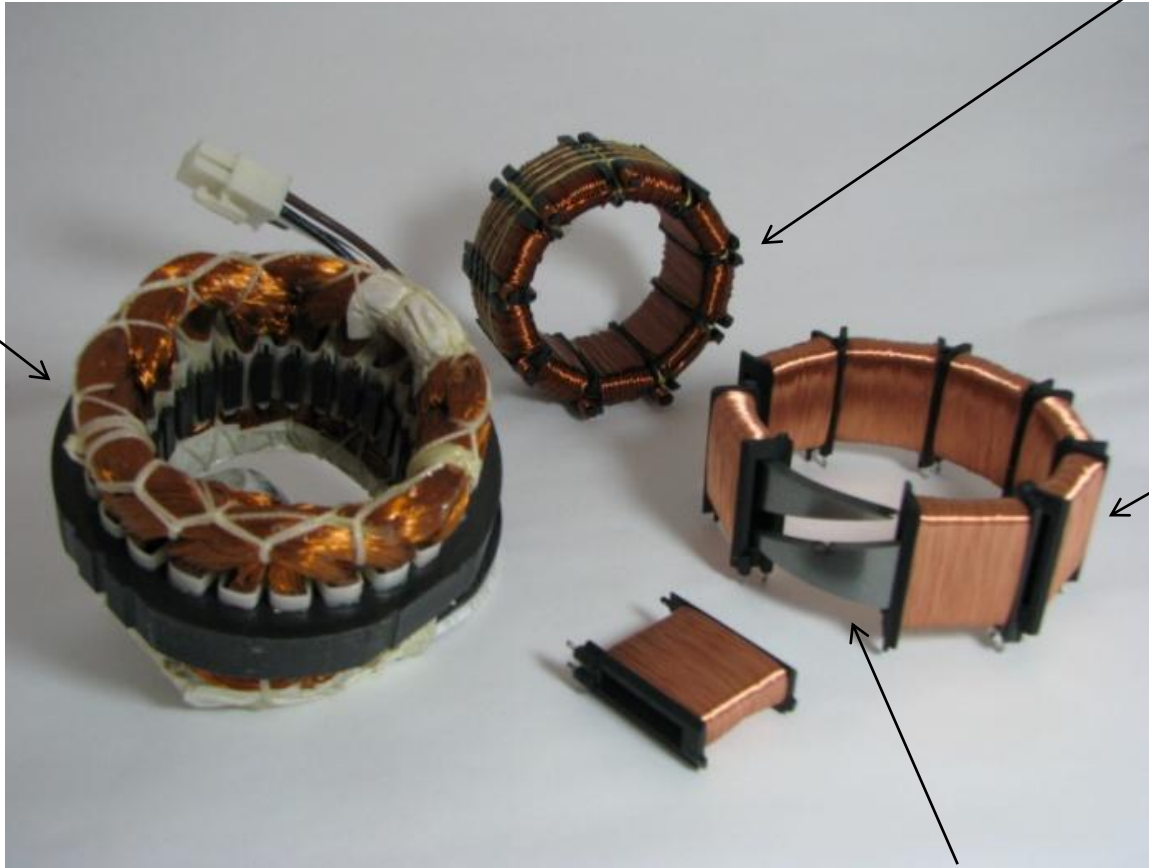


# What is Slotless?

- Conventional motors have windings in steel “slots” of various formats:
  - Many (good) reasons for this
  - Manufacturing process is complicated
    - But there is 100+ years experience
- Wellington has a new, simple (& patented) way of making “slotless” motors



Induction motor  
[7W rating]



Wellington  
"string" motor  
[60W - DD]

Wellington  
"bobbin"  
Motor  
[20W - ECR]

Patented Wellington  
Split core

Wellington DB110 motor  
[500W]

Salient pole EC motor  
[500W]



# Slotless motors: pros and cons

## Advantages of slotless motors include:

- zero cogging,
- high efficiency at part load or high speed,
- Low capital cost & manufacturing complexity
- low-profile form factor
- Hollow
- design freedom

## Disadvantages include:

- poor low-speed high-load efficiency,
- cost penalties for high power density,
- less well suited to “standard” frame sizes

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Slotless is not the universal answer, but it offers significant advantages in many situations

# China - Motor Production Line - Changzhou



# Electronic Controls

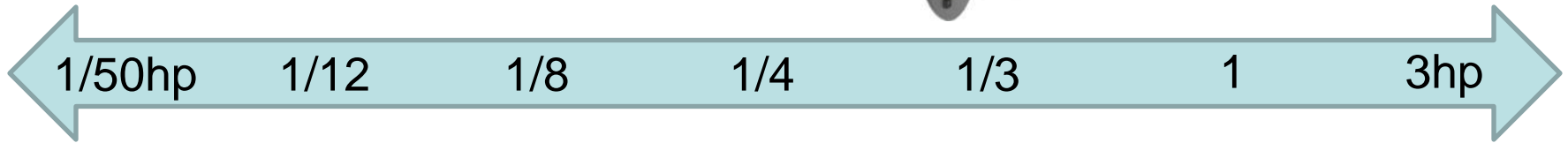
- Wellington's electronics approach focuses on simplicity, and on mechanical/hardware/software integration.
- Wellington has a 'platform' approach to controllers, including variants for different power ratings and which meet different cost/performance points
  - Includes the very low cost, patented, 'Monsoon' split-phase synchronous controller
- Wellington has also focussed on application-specific platform variants which integrate customers' other system electronics
  - *Duplication of support systems (power supply, filters, PCB etc) is wasteful*
  - *A motor control microprocessor is very busy occasionally, but the rest of the time it has plenty of scope to address other tasks. Extra pins are cheaper than another microprocessor*
  - *Much can be deduced about load conditions from info available to the controller (e.g. foam detection in pumps, or model-based constant airflow algorithms)*

# Wellington's toolbox

- In practice, more important than formal IP is accumulated experience and expertise at motor, controller and software design and execution
  - “Total problem solving capability”
  - Formal IP gives “right to exploit”
- Application knowledge is increasingly significant
- Wellington's technology base is deepening all the time
  - New controller platforms currently under development
  - Will likely develop ‘normal’ or ‘salient pole’ motor design capability for areas where slotless is not preferred solution

# Applicable market is wide

Current own-brand products



Customer projects

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# A cautionary note....

- Technology in the real world...
  - Customers are resistant to change, fearful & lack transition skills
    - A barrier....and an opportunity
  - Customers want drop in replacements for old technology
    - Easy adoption....and an escape route
  - A ‘high tech’, ‘electronic’ product has negative connotations
  - ‘Software’ is even more frightening

# A successful product

- Looks like an ‘old style’ motor
- Is able to be used like an ‘old style’ motor
- Is reliable – ‘fit and forget’
- Only has basic features
  - But with a path to more features
- Does not have to be cheap
  - Must be seen as cost effective
  - Graded feature set [i.e. product range] & staggered pricing important
  - Reliability is the “must have”
  - Product roadmap is vital

# Evolution of the ECR line

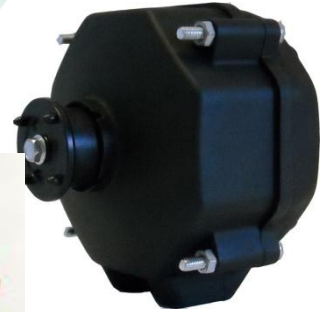


Induction Motor



ECR

- “Retro” styling
- Metal parts (cosmetic)
- Comprehensive mounting options



ECR P

- Polymer case
- Additional mounting options
- Better performance
- Reduced costs

# Our market segment

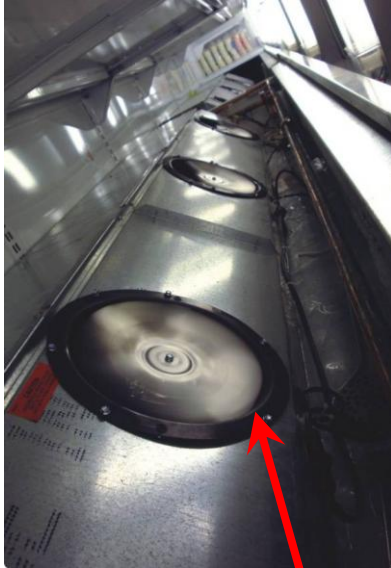


*(one fan per meter of chilled space)*



*(400 fans in a large US supermarket)*

# Our motors are used here



**Supermarket cabinets:**  
ECR80/90,  
ECR82/92,  
ECR01



**Bottle coolers:**  
ECR80/90,  
ECR82/92,  
ECR01



**Walk-in coolers:**  
ECR85/95



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# ...and here (ventilation & A/C)



# Questions